

Delft University of Technology

#### The Global Workshop

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# RADICAL PEDAGOGIES

151

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#### CONTENTS

 Introduction Beatriz Colomina, Ignacio G. Galán, Evangelos Kotsioris, Anna-Maria Meister

#### COUNTER HEGEMONIES

- 22 **The Revolt before the Revolt** Caroline Maniaque
- 25 From Study Reform to University without Professors Nina Gribat
- 29 When Decolonization Was Not a Metaphor Łukasz Stanek
- 31 **A Short-lived "Democratization"** Rutger Huiberts
- 36 Utopia e/o Rivoluzione Alicia Imperiale
- 38 **Testing Environmental Design** Stuart King, Ceridwen Owen
- 42 **A Total Study of Architecture** Sebastian Malecki
- 44 **Autogobierno: Militant Learning** Cristina López Uribe
- 48 Molecular Revolution in Aula Magna Alessandra Ponte

#### ALTERNATIVE MODERNIZATIONS

- 52 An Interdisciplinary "Galaxy of Talent" Eva Díaz
- 54 **"Do Not Try to Remember"** Stephanie Pilat, Angela Person, Hans Butzer
- 58 The Edge of School Merve Bedir
- 63 A Theory of an Everyday-life Architecture Vanessa Grossman
- 65 **Reflexive Acceleration** Ghada Al Slik, Łukasz Stanek
- 68 **"Basic Design" toward Decolonization** Ayala Levin
- 72 From Conspicuous Experimentation to Doing Otherwise Robert J. Kett, Anna Kryczka
- 75 An Iranian "Grand Tour": From Historic Architecture to Futuristic Lunar Settlements Pamela Karimi

- 77 The Jewish Shepherd Who Wanted to Cultivate Islamic Architecture Noam Shoked
- 80 Survival as a Creative Practice for Self-learning Valerio Borgonuovo, Silvia Franceschini
- 86 **The Department of Invention** Hannah le Roux

#### CITY AS SITE

- 90 From Collectivization to Communication Masha Panteleyeva
- 93 In Search of a New Visual Vocabulary Federica Vannucchi
- 95 **Deliriously Rational** Daniela Fabricius
- 98 Intellectualizing Architecture, Professionalizing Education Roberto Damiani
- 102 Learning from Las Vegas Martino Stierli
- 104 Drawing as Activism Isabelle Doucet
- 106 **Contraplan** Marta Caldeira

#### THE VALUE OF FORM

- 110 **The Pedagogy of Open Form** Aleksandra Kędziorek, Soledad Gutiérrez Rodríguez
- 115 As They Were Teaching... Federica Soletta
- 117 Architectural Language and the Search for Self-determinacy José Araguëz
- 119 **Time-consciousness for the Postcolonial Present** Daniel Magaziner
- 121 Redemocratizing the Nation through "Good Design" Anna-Maria Meister
- 126 Designing the Process, Becoming "One with the User" Masha Panteleyeva
- 129 A Refuge from the Dirty War Ana María León

#### THEORY CONSTRUCTIONS

132 Importing Architectural History Hilde Heynen

- 134 The Methods of "Environmental Design" Joaquín Medina Warmburg
- 136 Radical Exhaustion Marco De Michelis
- 138 A New Disciplinary Apparatus Joseph Bedford
- 140 A Post-technological University Felicity D. Scott
- 142 **Pedagogy before Democracy** Josep M. Rovira
- 146 **Life, in Theory** Esther Choi
- 150 Riding the Reformative Wave of Postmodern Theory Ruo Jia

#### BEYOND THE CLASSROOM

- 154 "Autonomy...to Join Life, Work, and Study" Ignacio G. Galán
- 160 The Students' "Congress Movement" Barnaby Bennett, Byron Kinnaird
- 162 AN-ARK: The Liberated Subject and Coastal Culture Martin Braathen
- 165 SIAL's Školka: An Architectural Kindergarten Ana Miljački
- 168 Lessons from Resurrection City Mabel O. Wilson
- 173 Architecture as "Applied Anthropology" Vladimir Kulić
- 176 "Experience" Rather than
  "Project" in Postrevolutionary
  Algiers
  Samia Henni
- 179 Learning from the Village Lily Zhang
- 183 Bus Tour across the UK Isabelle Doucet
- 186 **The Science of "Strollology"** Philipp Oswalt
- 190 Field Observations Curt Gambetta, Hadas Steiner

#### SCHOOLED BY THE BUILDING

- 194 Critical Unity beyond Professional Realism Horacio Torrent
- 196 How to Train "Postrevolutionary" Architects Martin Cobas
- 198 Big-time Sensuality Ivan L. Munuera

- 201 Building Integration Michael Abrahamson, James Graham
- 204 **Designing Dissent** Ana María León
- 207 Passive Architecture, Soft Pedagogy Zvi Efrat
- 210 Self-organization toward Self-determination Sandi Hilal
- 212 **The "Experimental Building"** Julia Gatley, Bill McKay

#### MEDIA EXPERIMENTS

- 216 **Organizing Visual Experience** Pep Avilés
- 219 Parasitic Pedagogy: The Buckminster Fuller Teaching Machine Mark Wigley
- 225 **The Global Workshop** Dirk van den Heuvel
- 228 Art X: The Design of Information Overload Beatriz Colomina
- 232 Learning from Levittown Beatriz Colomina
- 235 On Air: Learning through the Waves Joaquim Moreno
- 238 Systems for Perception and Subversion Mark Wasiuta, Marcos Sánchez

#### SUBJECT AND BODY MATTERS

- 244 Institutional Reform and Rupture Victoria Bugge Øye
- 246 Pedagogies of the Party Ivan L. Munuera
- 249 Experiments in Environment Mark Wasiuta, Sarah Herda
- 256 Feminist Pedagogy, Participatory Design, and the Built Environment James Merle Thomas
- 262 **"Every Body Needs Equal Access"** Ignacio G. Galán, Kathleen James-Chakraborty
- 266 The Personal Is Professional Andrea J. Merrett

#### INTERSECTING GLOBAL AND LOCAL

272 Design in the Service of Nation-building Anthony Acciavatti

- 275 Against Blanket Modernization Farhan Karim
- 278 **Counting Quality, Seeing Patterns** Ijlal Muzaffar
- 282 From Producer to Mediator of Planning Knowledge Piotr Bujas, Alicja Gzowska, Łukasz Stanek
- 284 Architectural Education as Manifesto
- 288 Summer School as a "Well-laid Table" Irene Sunwoo
- 293 Hope and Conflict Britt Eversole
- 297 Engineering Architecture Education Shaimaa Ashour, Zeinab Shafik
- 299 Designs on Tradition: Decolonizing Contemporary African Architecture Ikem Stanley Okoye
- 302 An Institution for Independence Eunice Seng

#### TECHNOLOGY AND ITS COMPLEXES

- 306 Educational Bombshell Mark Wasiuta
- 309 The Anti-pedagogical Lesson of Cedric Price Mark Wigley
- 311 **The Automation of Knowledge** Georg Vrachliotis
- 314 **The Computer Misfits** Evangelos Kotsioris
- 318 A Spinner in His Web Daniela Fabricius
- 323 **The Algorithmization** of Creativity Diana Cristóbal Olave
- 325 Nature as Technology John R. Blakinger
- 330 Demo or Die: A Lab for Deployed Research Molly Wright Steenson

#### MATERIAL ECOLOGIES

- 334 An Agricultural School as a Pedagogical Experiment Pelin Tan
- 337 Climate and Architectural Regionalism Daniel A. Barber
- 340 Soft Machines, Cellular Synthetic Environments Lydia Kallipoliti

- 343 The "Outlaw Builders" Studio Anna Goodman
- 346 Garbage Building Curt Gambetta
- 349 How the Other Half Builds Bushra Nayeem

#### RETOOLING THE PRACTICE

- 352 Modernization and Advocacy Julia Gatley, Paul Walker
- 355 **The Lab and the Nation** Matthew Mullane
- 358 Shaping the "Zagreb School": Education in the Guise of Practice Igor Marjanović, Katerina Rüedi Ray
- 362 **Technical Diplomacy** David Rifkind
- 364 Constructing Practice Onur Yüncü, Berin F. Gür
- 366 Cosmopolitan Pedagogy in the Post-colony Łukasz Stanek, Ola Uduku
- 370 Professional Education and Its Discontents Andreas Kalpakci
- 374 On the Edge of Avantgarde Michael Hiltbrunner
- 379 A Protest Addressed to the Future Anna Bokov

#### ACTIVATING THE SOCIAL

- 384 Architectural Analysis as a Tool for ReformDaniel Talesnik
- 386 A Plan for Change Brian D. Goldstein
- 390 The Black Workshop Jessica Varner
- 392 **Research, Publicize, Protest** Christopher Barker
- 395 From Cours Sauvage to Architectural Activism Jean-Louis Violeau
- 397 Revolutionary Learning in the Neighborhood Joaquim Moreno
- 402 Contributors
- 407 Acknowledgments
- 408 Exhibitions, Previous Publications
- 409 Image Credits
- 410 Index

#### THE GLOBAL WORKSHOP

Dirk van den Heuvel

Protagonist Jaap Bakema (1914–1981) Institutions Various schools and academies around the world Locations St. Louis, MO; Cambridge, MA; Delft, The Netherlands; Hamburg, Germany; Salzburg, Austria; Philadelphia, PA; New York, NY: Ithaca, NY; Barcelona, Spain, and elsewhere Dates 1959–1981

A prolific teacher and lecturer, Jaap Bakema was like a traveling sales rep of ideas, constantly on the move around the world. Given that he was also the director of one of Europe's largest architecture firms in the second half of the century, the Van den Broek and Bakema office in Rotterdam, the list of teaching posts and guest professorships he accumulated is simply bewildering. The preferred format for these academic engagements was the workshop or design seminar one that enabled intense study and exchange in a relatively short period of time. The preferred topic was always a local issue related to the modernization of the city, its public spaces, and infrastructure. For instance, at Washington University, where Bakema was a visiting professor in 1959, the design project involved "The Humane Core: A Civic Center for St. Louis."1 At Harvard it was a master class about "City Gate Boston" in anticipation of the 1966 competition for Copley Square.<sup>2</sup> In a report from Philadelphia we read "The noise of [the] stencil machine is everywhere, multiplying reports about what has to be done waving in ever-wider circles around the problem. ... [P]roblems are not solved in campus buildings and saying hello to visiting professors at student parties. Schools for design should be part of high-density areas trying to solve surrounding problems for people who now are not able to solve their problems themselves."<sup>3</sup> Accordingly, during his time at Columbia University in 1970, Bakema proposed a study into urban renewal around 14th Street against the background of the ongoing national student strike.<sup>4</sup> Urgent societal issues formed the natural context of Bakema's educational interventions.

Bakema's teachings resisted academic orthodoxy and master-apprentice formats. Continuous dialogue, collaborative work, and workshop-based





design studios were at the heart of his hands-on approach. He derived this working method from the Rotterdam CIAM group Opbouw, and the many Team 10 meetings he oversaw, which combined the workshop ethos with a peer review system of critique. In 1964 this approach culminated in the first International Design Seminar in Delft, where Bakema had just been appointed professor. Bakema fully credited the student association Stylos for organizing the design week "by students for students," where sixty-three students from twelve Western European countries came together to work with a Team 10 cohort of architects: Bakema, Giancarlo De Carlo, José Coderch, Oskar Hansen, Shadrach Woods, and Aldo van Eyck.<sup>5</sup> For Bakema, the various teaching posts and workshops around the world were also opportunities to catch up with older and younger colleagues who would sit on juries or simply drop by when he was around, from Fumihiko Maki in St. Louis, to the old CIAM guard at Harvard, Kenzo Tange in Tokyo, Balkrisna Doshi in Ahmedabad, or Oswald Mathias Ungers in Ithaca and Salzburg.6

The workshops were geared to both analysis and synthesis of the group work, and Bakema would not hesitate to join in and summarize the work with his own sketches. While the focus was on the urban context, it was not on morphological or typological definitions of the city. Bakema's crude and diagrammatic sketches aimed at the right organization of flows and spaces, their scale, context and interrelationships.

His talks were overwhelming multimedia events with multiple projectors showing not just slides but, simultaneously, 16mm films that he shot himself on his many travels. Results of workshops in one place would become part of his lectures and teachings elsewhere, thus setting up a kind of global feedback loop between the numerous institutes he frequented.<sup>7</sup>

Bakema sought to convey to his students and colleagues the notion of what he called "total space," "total life," or even "total urbanization." In his view, architectural design had to make people more aware of the larger environment to which they belonged and in which they operated. Architecture could not be uncoupled from urbanism, but had to relate to the deeper structures of society. The central place accorded to social and visual relationships in architecture was in keeping with Team 10 discourse and with structuralism, as voiced in the Dutch journal *Forum*—which he edited along with Aldo van Eyck and a young Herman Hertzberger, among others. Bakema's relational understanding of architecture builds on the legacy of the Dutch *De Stijl* movement and Dutch functionalism. "Growth and change," "habitat," "ascending dimensions," and the "aesthetics of number" were all key terms which Bakema connected to a political program for an egalitarian and open society as embodied (despite its flaws) by the social democratic welfare state. Following Karl Popper's notion of an open society in which criticism of authoritarianism plays a key role, Bakema practiced consistent dialogue. His message to developing countries was not to follow the example of the Western world and make the same mistakes in terms of city planning and overrationalization.

It seems harsh but fair to say that Bakema's globe-trotting lifestyle killed him in the end. In 1975 he narrowly survived a heart attack on a plane from Israel back to Holland. Undaunted, he resumed his travels after his recovery and did not stop until he had completely exhausted himself. After Bakema died in 1981, at the age of sixty-six, Team 10 decided to stop gathering. By that time global architecture had transformed itself into the fashion of postmodernism and the accompanying star system, while academia had become entangled in the web of a new media complex.

> J. B. Bakema, "St.-Louis," Forum
>  no. 2 (1960-1961): 52-60, and "The Human Core—a Civic Centre for St. Louis Mo.," Washington University, School of Architecture (St. Louis, 1961).
>  In the personal archive of Jacob Berend (Jaap) Bakema held at Het Nieuwe Instituut in Rotterdam there is an extensive yet not complete dossier on Bakema's teachings, archive no. BAKE.1 10387138 Onderwijs.

Bakema in *Team 10 Primer*, ed.
 A. Smithson (Cambridge, MA: MIT Press, 1968), 5.

 Bakema archive, see note 2.
 International Week of Design, Delft, April 7th-17th 1964, ed. Stylos (Delft, 1966). Initially called International Week of Design, InDeSem continues as a biannual event.

 The latter is beautifully documented in J. B. Bakema, Städtebauliche Architektur, Salzburger Studienprojekte erarbeitet im Seminar 1965, Internationale Sommerakademie für Bildende Kunst Salzburg, Zentralvereinigung der Architekten Österreichs, Landesgruppe Salzburg.
 The most comprehensive compilation of texts, lectures, and projects is the primer Woning en Woonomgeving, ed. J. B. Bakema and O. Das (Delft: Technische Hogeschool Delft, 1977).

 Studio presentations at the Internationale Sommerakademie für Bildende Kunst, Salzburg, 1975.

Multiple film and slide projectors used by Bakema and his assistant Frans Hooykaas for an improvised multimedia lecture at the Internationale Sommerakademie für Bildende Kunst, Salzburg, 1975.

Cover of Jaap Bakema, Woning en woonomgeving (Delft, 1977).

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## RADICAL PEDAGOGIES

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This book is a far-reaching compendium of more than one hundred global experiments in architectural education in the post-World War II era that challenged and transformed architectural discourse, education, and practice. These experiments, carried out in diverse geographical, political, and institutional settings, completely upended disciplinary foundations and conventional assumptions about the nature of architecture. They imagined entirely new roles, responsibilities, and methods for the architect. Many of these programs were soon abandoned, terminated, or assimilated, but their effects live on. Architecture was simply never the same. This book gathers an unparalleled international team of scholars to document and explore these remarkable radical pedagogies, aiming both to establish a historical archive and to open up architecture to further change.

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